

THE GO-AHEAD GROUP PLC

SLAVERY AND HUMAN TRAFFICKING STATEMENT AS REQUIRED UNDER S54 OF THE MODERN SLAVERY ACT¹ FOR THE 2017/18 FINANCIAL YEAR

INTRODUCTION FROM DAVID BROWN, GROUP CHIEF EXECUTIVE

The Go-Ahead Group plc and its subsidiaries (“Go-Ahead”/ “us”/ “we”/ “our”/the “Group”) is committed to ensuring that all of its business dealings are carried out in full compliance with relevant laws and, in doing so, we endorse the implementation and promotion of ethical business practices to protect workers from being abused and exploited both within Go-Ahead and its supply chains. Go-Ahead are committed to improving our practices to combat slavery and human trafficking and we have taken significant steps during the 2017/18 Financial Year to promote and improve our ongoing commitment to eliminating abuse and exploitation in the workplace as detailed in this Statement.

A) ORGANISATION'S STRUCTURE

The subsidiaries of The Go-Ahead Group plc are, predominantly, providers of public transport services in the UK Bus and Rail sectors. The Go-Ahead Group plc has its registered office in Newcastle, England, and the Group has approximately 28,000 employees. Many of our subsidiaries in the UK had a turnover in excess of £36 million during the 2017/18 Financial Year. This Statement applies to all of our UK operating subsidiaries regardless of their turnover, compliance with it having been endorsed by the Board of Directors of each operating subsidiary. Our subsidiary in Singapore is also included in the reporting.

In 2020, Rail Services in Germany will be provided by a local subsidiary and this subsidiary will, when fully operational, be reported on in subsequent statements. From 9th September 2018 Go-Ahead Transport Services (Dublin) Limited will commence services in Ireland and this Statement shall apply to it from that date. Until 10th December 2017 we operated London and Birmingham Railway Limited and this Statement applies to it up to and including that date.

All the steps taken in this Statement are taken by The Go-Ahead Group plc. The Statement will be endorsed, approved and adopted by each of The Go-Ahead Group plc's operating subsidiaries.

B) OUR BUSINESS

The Group's business is organised into multiple subsidiaries. The Group operates a devolved management structure, however procurement is one of the support functions which is, primarily, provided centrally, affording the Group's centre significant control over the supply chains of the subsidiary operations.

¹ References in this Statement to the “Act” are references to the “Modern Slavery Act 2015”.

C) OUR SUPPLY CHAINS

Our supply chains include manufacturing, primarily of bus and rail vehicles, parts, uniforms, services (such as cleaning of stations, vehicles and depots) and outsourced IT hardware and software services. As procurement is a centralised function the Group can implement the due diligence and contractual processes referred to below to give effect to Go-Ahead's anti-slavery and trafficking policy.

D) OUR POLICIES ON SLAVERY AND HUMAN TRAFFICKING

We are committed to preventing acts of modern slavery or human trafficking in our supply chains and/or in any part of our business. Our anti-slavery policy reflects our commitment to acting ethically and with integrity in all our business relationships and to implementing and enforcing effective due diligence and contractual compliance to prevent slavery and human trafficking in our supply chain.

E) DUE DILIGENCE PROCESSES FOR SLAVERY AND HUMAN TRAFFICKING

Go-Ahead continues to monitor those areas of the business and or supply chain which we believe carry the highest susceptibility to the risk of employing slave or trafficked labour. These remain: all manufacturing processes or other processes where low skilled labour is required or managed e.g. cleaning / security / gate line colleagues ("**At Risk Functions**" / "**ARFs**").

F) SUPPLIER ADHERENCE TO OUR VALUES

We have zero tolerance to slavery and human trafficking. Part of our commitment to prevent modern slavery and human trafficking from occurring within our business or our supply chain, is to take steps to make sure that we include contractual terms with any suppliers which reference their obligation to abide with our antislavery and trafficking policy or their own equivalent. This provides us with a way to enforce requirements or cease doing businesses with organisations who are not complying.

We have been assessed as reaching the CIPS Corporate Certification Standard and are committed to continue to reach this standard. The assessment regime includes an audit process which takes into account a wide-ranging view of our approach to supplier management including how we manage sustainability and one of the performance indicators is our suppliers' compliance with the Modern Slavery Act. We include a question relating to compliance with the Modern Slavery Act as part of our pre-qualification questionnaire for all new suppliers which is monitored as part of our sustainability KPIs.

G) TRAINING

The training provided to staff covers ARF, risks of slavery and human trafficking occurring and how to be alert to its existence. All Go-Ahead colleagues continue to have access to a whistleblowing process which will allow them to report any concerns that they may have in a confidential and secure manner.

H) REPORTING ON FINANCIAL YEAR 2017/18

- 1) Annex 1 sets out the results of the initiatives that were launched in Go-Ahead's 2017/18 Modern Slavery Statement.
- 2) Annex 2 sets out Plans for Financial Year 2018/19

This statement is made pursuant to section 54(1) of the Modern Slavery Act 2015 and constitutes our Group's slavery and human trafficking statement for the financial year ended 30 June 2018.



Group Chief Executive
The Go-Ahead Group plc
Date: 30 August 2018

The Board of City of Oxford Motor Services Limited, a subsidiary of The Go-Ahead Group plc, have endorsed, approved and adopted this Modern Slavery Act statement for and on behalf of City of Oxford Motor Services Limited.



Phil Southall
Managing Director
City of Oxford Motor Services Limited
Date: 28 September 2018

ANNEX 1: 2017/18 STATEMENT REPORTING

Due Diligence.

In the 2016/17 Statement Go-Ahead committed to continue to focus on the “at risk” suppliers and in particular suppliers of ARFs from whom we are awaiting a response to the questionnaire.

The procurement process was updated to include a checklist for anti-slavery terms for new suppliers and we rolled out a process to vary existing contracts, so that anti-slavery terms were incorporated. We continue to monitor that suppliers are required to indicate their compliance with the Act as part of the pre-qualifying process of all tenders.

Training and awareness

We completed delivery of training during this financial year to key members of staff, for example those active in procurement or managing at risk contracts, directors and HR managers. The training covered ARF, risks of slavery and human trafficking occurring and how to be alert to its existence. Biennial and new starter training forms part of the mandatory compliance programme for selected staff.

Operating Companies provided an awareness campaign for a wider group of staff, so that spotting a slavery or trafficking issue, knowing what it is and why it is wrong, different types of slavery and trafficking and how to report a concern were more widely known.

On-line reference resources are available to colleagues so that guidance is available along with information about to report concerns.

ANNEX 2: 2018-19 PLANS

Due Diligence

We will continue to include terms and conditions in our contracts with suppliers and pre-qualifying questions for tenders, which require compliance with the Act. Compliance with the Act will continue to form part of our CIPS Corporate Certification accreditation and additionally, we will be independently assessed against the International Organisation for Standardisation (ISO 20100 Sustainable Procurement Standard). This includes an external assessment of our sustainability.

Training and awareness

We continue to provide modern slavery training to selected members of staff as part of our compliance training programme and online resources for colleagues. We are introducing annual awareness campaigns.